** PUBLIC DISCLOSURE COPY **

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public.

Department of the Treasury Internal Revenue Service

► Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

| A F | or the | 2021 calendar year, or tax year beginning | ${ m JL}$ 1 , 2021 and | ending J | <u>UN 30, 2022</u> | 2 | | |
|---------------|--------------------------|---|---|-------------------------|---------------------------|--------------------------------|--|--|
| B (| heck if | C Name of organization | | | D Employer identi | fication number | | |
| | Addres | HEAT OREGON | | | | | | |
| F | Name | DECOM ENERG | Y FUND | | 93-10298 | 393 | | |
| F | Initial return | Number and street (or P.O. box if mail is not deliv | | Room/suite | E Telephone numb | | | |
| | Final return/ | 1020 SW TAYLOR STREET | | 620 | (971) 38 | 36-2124 | | |
| | termin ated | , | IP or foreign postal code | | G Gross receipts \$ | 1,680,979. | | |
| | Ameno | PORTLAND, OR 9/203 | | | H(a) Is this a group | | | |
| | Applic tion pendir | F Name and address of principal officer: V 101 | CORIA BRYSON | | for subordinate | ····· — — | | |
| | | SAME AS C ABOVE | | | H(b) Are all subordinates | included? Yes No | | |
| | | | (insert no.) 4947(a)(1) | or 527 | If "No," attach | a list. See instructions | | |
| | | e: HTTPS: //WWW.OREGONENERG | | | H(c) Group exempt | | | |
| | | organization, | ociation Other | L Year | of formation: 1989 | M State of legal domicile; OR | | |
| Pa | | Summary | | ~~-~- | | | | |
| Ф | | Briefly describe the organization's mission or most s | | | | | | |
| Governance | l | CRISIS WITH THEIR ENERGY B | | | | | | |
| ž | l | Check this box if the organization discon | | sed of more | | | | |
| 8 | l | Number of voting members of the governing body (F | . , , , , , , , , , , , , , , , , , , , | | 3 | | | |
| | | Number of independent voting members of the gove | | | | | | |
| es | | Total number of individuals employed in calendar ye | | | | 5 | | |
| Λį | | Total number of volunteers (estimate if necessary) . | | | | | | |
| Activities & | | Total unrelated business revenue from Part VIII, colu | | | | | | |
| _ | b | Net unrelated business taxable income from Form 9 | 90-T, Part I, line 11 | ····· | 71 | 0. | | |
| | | | | | Prior Year | Current Year | | |
| Φ | 8 | Contributions and grants (Part VIII, line 1h) | | | 1,599,958 | | | |
| aun | 9 | Program service revenue (Part VIII, line 2g) | | | 0 . | | | |
| Revenue | 10 | Investment income (Part VIII, column (A), lines 3, 4, | and 7d) | | 19,883 | | | |
| <u>—</u> | 11 | Other revenue (Part VIII, column (A), lines 5, 6d, 8c, | 9c, 10c, and 11e) | | 1,864 | | | |
| | 12 | Total revenue - add lines 8 through 11 (must equal F | Part VIII, column (A), line 12) | | 1,621,705 | | | |
| | 13 | Grants and similar amounts paid (Part IX, column (A |), lines 1-3) | | 556,698 | | | |
| | 14 | Benefits paid to or for members (Part IX, column (A) | , line 4) | | 0 . | - 1 | | |
| Ş | 15 | Salaries, other compensation, employee benefits (Pa | art IX, column (A), lines 5-10) | | 452,660 | 420,351. | | |
| Expenses | 16a | Professional fundraising fees (Part IX, column (A), lir | ne 11e) | | 0 . | 0. | | |
| ф | b | Total fundraising expenses (Part IX, column (D), line | 25) ▶ <u>239,4</u> | 08. | | | | |
| ш | 17 | Other expenses (Part IX, column (A), lines 11a-11d, | 11f-24e) | | 342,942 | | | |
| | 18 | Total expenses. Add lines 13-17 (must equal Part IX | , column (A), line 25) | | 1,352,300 | | | |
| | 19 | Revenue less expenses. Subtract line 18 from line 1 | 2 | | 269,405 | 383,499. | | |
| P S | | | | Ве | ginning of Current Year | | | |
| sets | 20 | Total assets (Part X, line 16) | | | 2,746,678 | | | |
| Net Assets or | 21 | Total liabilities (Part X, line 26) | | | 67,062 | | | |
| | | Net assets or fund balances. Subtract line 21 from li | ne 20 | | 2,679,616 | 2,869,806. | | |
| Pa | art II | Signature Block | | | | | | |
| | | lties of perjury, I declare that I have examined this return, i | | | • | ny knowledge and belief, it is | | |
| true | correc | t, and complete. Declaration of preparer (other than officer |) is based on all information of w | hich preparer | has any knowledge. | | | |
| | | | | | | | | |
| Sig | n | Signature of officer | | | Date | | | |
| Her | е | | CHAIR | | | | | |
| | | Type or print name and title | | 1 | | | | |
| | | 31 1 1 | Preparer's signature | | Date Check if | PTIN | | |
| Paid | | GERARD DEBLOIS | | | self-empl | | | |
| Prep | arer | Firm's name ► MCDONALD JACOBS, | | Firm's EIN ▶ 93-0900579 | | | | |
| Use | Only | Firm's address > 520 SW YAMHILL ST | | | | | | |
| | | PORTLAND, OR 9720 | 4 | | Phone no. (| 503) 227-0581 | | |
| May | the IF | RS discuss this return with the preparer shown above | e? See instructions | | | X Yes No | | |

| Briefly describe the organization's mission: TO ASSIST NEIGHBORS IN FINANCIAL CRISIS WITH THEIR ENERGY BILLS TO SUPPORT HOUSEHOLD STABILITY. 2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? 17 'Yes,' describe these new services on Schedule O. 3 Did the organization cease conducting, or make significant changes in how it conducts, any program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported. 4a (Code:) (Expenses 9 18,527 Including grants of \$ 525,951.) (Revenue \$ 0 OREGON ENERGY FUND PARTNERED WITH LOCAL COMMUNITY AND SOCIAL SERVICE ORGANIZATIONS TO DELIVER ENERGY ASSISTANCE TO QUALIFYING HOUSEHOLDS. OREGON ENERGY FUND RAISES MONEY TO MAKE PAYMENTS DIRECTLY TO UTILITIES OR VENDORS ON BEHALF OF LOW-INCOME CUSTOMERS. OREGON ENERGY FUND ASSISTED APPROXIMATELY 1,356 HOUSEHOLDS; 3,482 INDIVIDUALS, WHICH INCLUDES 1,272 CHILDREN, 1,737 ADULTS AND 473 SENIORS. OF THESE INDIVIDUALS, 445 WERE DISABLED. OREGON ENERGY FUND'S FUNDS WILL BE SPENT IN ACCORDANCE WITH THEIR FISCAL POLICY DETAILED IN SCHEDULE O. | Pai | Check if Schedule O contains a response or note to any line in this Part III |
|---|-----|--|
| TO ASSIST NEIGHBORS IN FINANCIAL CRISIS WITH THEIR ENERGY BILLS TO SUPPORT HOUSEHOLD STABILITY. 2 Did the organization undertake any significant program services during the year which were not listed on the prior Farm 980 or 990-E27 | _ | |
| SUPPORT HOUSEHOLD STABILITY. 2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-E27 | 1 | , |
| Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990 E27 | | |
| prior Form 1900 or 99.0 £27 | | SUPPORT HOUSEHOLD STABILITY. |
| prior Form 1900 or 99.0 £27 | | |
| If "Yes," describe these new services on Schedule O. Did the organization ceases conducting, or make significant changes in how it conducts, any program services? | 2 | |
| 3 Did the organization cases conducting, or make significant changes in how it conducts, any program services? | | |
| H 'Yes,' describe the expanses on Schedule O Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(S) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported. 4 (Code | _ | |
| 40 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(o)(3) and 501(o)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and reversue, if arm, for each program service reported. 40 (code: | 3 | · · · · · · · · · · · · · · · · · · · |
| section 501(c)(8) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported. 40 (code | 4 | · · · · · · · · · · · · · · · · · · · |
| ### description | • | |
| OREGON ENERGY FUND PARTNERED WITH LOCAL COMMUNITY AND SOCIAL SERVICE ORGANIZATIONS TO DELIVER ENERGY ASSISTANCE TO QUALIFYING HOUSEHOLDS. OREGON ENERGY FUND RAISES MONEY TO MAKE PAYMENTS DIRECTLY TO UTLITIES OR VENDORS ON BEHALF OF LOW-INCOME CUSTOMERS. OREGON ENERGY FUND ASSISTED APPROXIMATELY 1,356 HOUSEHOLDS; 3,482 INDIVIDUALS, WHICH INCLUDES 1,272 CHILDREN, 1,737 ADULTS AND 473 SENIORS. OF THESE INDIVIDUALS, 445 WERE DISABLED. OREGON ENERGY FUND'S FUNDS WILL BE SPENT IN ACCORDANCE WITH THEIR FISCAL POLICY DETAILED IN SCHEDULE O. 46 (Code:) (Communes S | | |
| ORGANIZATIONS TO DELIVER ENERGY ASSISTANCE TO QUALIFYING HOUSEHOLDS. OREGON ENERGY FUND RAISES MONEY TO MAKE PAYMENTS DIRECTLY TO UTILITIES OR VENDORS ON BEHALF OF LOW-INCOME CUSTOMERS. OREGON ENERGY FUND ASSISTED APPROXIMATELY 1, 356 HOUSEHOLDS; 3, 482 INDIVIDUALS, WHICH INCLUDES 1, 272 CHILDREN, 1, 737 ADULTS AND 473 SENIORS. OF THESE INDIVIDUALS, 445 WERE DISABLED. OREGON ENERGY FUND'S FUNDS WILL BE SPENT IN ACCORDANCE WITH THEIR FISCAL POLICY DETAILED IN SCHEDULE O. 46 (code:) (Expenses \$ including grants of \$) (Revenue \$) Code:) (Expenses \$ including grants of \$) (Revenue \$) 47 (code:) (Expenses \$ including grants of \$) (Revenue \$) 48 Other program services (Describe on Schedule O.) 49 Other program services (Describe on Schedule O.) 40 Other program services (Describe on Schedule O.) 41 Other program services (Describe on Schedule O.) 42 Other program services (Describe on Schedule O.) 43 Other program services (Describe on Schedule O.) 44 Other program services (Describe on Schedule O.) 45 Other program services (Describe on Schedule O.) 46 Other program services (Describe on Schedule O.) 47 Other program services (Describe on Schedule O.) 48 Other program services (Describe on Schedule O.) 49 Other program services (Describe on Schedule O.) | 4a | |
| OREGON ENERGY FUND RAISES MONEY TO MAKE PAYMENTS DIRECTLY TO UTILITIES OR VENDORS ON BEHALF OF LOW-INCOME CUSTOMERS. OREGON ENERGY FUND ASSISTED APPROXIMATELY 1,356 HOUSEHOLDS; 3,482 INDIVIDUALS, WHICH INCLUDES 1,272 CHILDREN, 1,737 ADULTS AND 473 SENIORS. OF THESE INDIVIDUALS, 445 WERE DISABLED. OREGON ENERGY FUND'S FUNDS WILL BE SPENT IN ACCORDANCE WITH THEIR FISCAL POLICY DETAILED IN SCHEDULE O. 4b (Code:) (Experiments \$ | | |
| OR VENDORS ON BEHALF OF LOW-INCOME CUSTOMERS. OREGON ENERGY FUND ASSISTED APPROXIMATELY 1,356 HOUSEHOLDS; 3,482 INDIVIDUALS, WHICH INCLUDES 1,272 CHILDREN, 1,737 ADULTS AND 473 SENIORS. OF THESE INDIVIDUALS, 445 WERE DISABLED. OREGON ENERGY FUND'S FUNDS WILL BE SPENT IN ACCORDANCE WITH THEIR FISCAL POLICY DETAILED IN SCHEDULE 0. 4b (Code:) (Expenses \$ | | |
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| INDIVIDUALS, 445 WERE DISABLED. OREGON ENERGY FUND'S FUNDS WILL BE SPENT IN ACCORDANCE WITH THEIR FISCAL POLICY DETAILED IN SCHEDULE O. 4b (code:) (Expenses \$ | | |
| OREGON ENERGY FUND'S FUNDS WILL BE SPENT IN ACCORDANCE WITH THEIR FISCAL POLICY DETAILED IN SCHEDULE O. 4b (code:) (Expenses \$ | | |
| ### FISCAL POLICY DETAILED IN SCHEDULE O. Code: (Expenses \$ | | INDIVIDUALS, 445 WERE DISABLED. |
| ### FISCAL POLICY DETAILED IN SCHEDULE O. Code: (Expenses \$ | | ORECON ENERGY FIND'S FINDS WILL BE SDENT IN ACCORDANCE WITH THEIR |
| 4b (Code:) (Expenses \$ | | |
| 4c (Code:) (Expenses \$ including grants of \$) (Revenue \$) 4d Other program services (Describe on Schedule O.) (Expenses \$ including grants of \$) (Revenue \$) 4e Total program service expenses ▶ 918,527. | | TIBERE TOBIET DEIRITED IN DENEDONE OF |
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| 4e Total program service expenses ▶ 918,527. | 4d | |
| | 4 | |
| | 40 | |

93-1029893 Page **3**

Form 990 (2021) HEAT OREGON Part IV Checklist of Required Schedules

| | | | Yes | No |
|-----|---|----------|-----|-------------|
| 1 | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? | | | |
| | If "Yes," complete Schedule A | 1 | X | |
| 2 | Is the organization required to complete Schedule B, Schedule of Contributors? See instructions | 2 | X | |
| 3 | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for | | | |
| | public office? If "Yes," complete Schedule C, Part I | 3 | | X |
| 4 | Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect | | | |
| | during the tax year? If "Yes," complete Schedule C, Part II | 4 | | Х |
| 5 | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or | | | |
| | similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III | 5 | | X |
| 6 | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to | | | |
| · | provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I | 6 | | x |
| 7 | Did the organization receive or hold a conservation easement, including easements to preserve open space, | ۳ | | |
| ' | | 7 | | x |
| | the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II | - | | |
| 8 | Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete | | | ₩ |
| | Schedule D, Part III | 8 | | X |
| 9 | Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for | | | |
| | amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? | | | |
| | If "Yes," complete Schedule D, Part IV | 9 | | <u> </u> |
| 10 | Did the organization, directly or through a related organization, hold assets in donor-restricted endowments | | | |
| | or in quasi endowments? If "Yes," complete Schedule D, Part V | 10 | | X |
| 11 | If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X, | | | |
| | as applicable. | | | |
| а | Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, | | | |
| | Part VI | 11a | X | |
| b | Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total | | | |
| | assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII | 11b | | X |
| c | Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total | | | |
| · | assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII | 11c | | x |
| ч | Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in | | | |
| u | | 11d | | x |
| _ | Part X, line 16? If "Yes," complete Schedule D, Part IX | 11e | | X |
| | Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X | 1 ie | | |
| f | Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses | | v | |
| | the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X | 11f | X | _ |
| 12a | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete | | 37 | |
| | Schedule D, Parts XI and XII | 12a | X | |
| b | Was the organization included in consolidated, independent audited financial statements for the tax year? | | | |
| | If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional | 12b | | <u> X</u> |
| 13 | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E | 13 | | X |
| 14a | Did the organization maintain an office, employees, or agents outside of the United States? | 14a | | X |
| b | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, | | | |
| | investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 | | | |
| | or more? If "Yes," complete Schedule F, Parts I and IV | 14b | | X |
| 15 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any | | | |
| | foreign organization? If "Yes," complete Schedule F, Parts II and IV | 15 | | Х |
| 16 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to | | | |
| | or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV | 16 | | х |
| 17 | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, | | | |
| | column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions | 17 | | x |
| 18 | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines | | | T - |
| .0 | | 18 | Х | |
| 10 | 1c and 8a? If "Yes," complete Schedule G, Part II | 10 | -22 | \vdash |
| 19 | , | 40 | | x |
| 00 | complete Schedule G, Part III | 19 | | X |
| 20a | Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H | 20a | | ├^ |
| b | If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? | 20b | | |
| 21 | Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or | | | |
| | domestic government on Part IX, column (A), line 1? If "Yes." complete Schedule I. Parts I and II | 21 | | X |

132003 12-09-21

Form 990 (2021) HEAT OREGON

Part IV Checklist of Required Schedules (continued) 93-1029893 Page **4**

| | | | Yes | No |
|-------|--|-----|-----|-----------|
| 22 | Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on | | | |
| | Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III | 22 | X | |
| 23 | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current | | | |
| | and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete | | | |
| | Schedule J | 23 | X | <u> </u> |
| 24a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the | | | |
| | last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete | | | |
| | Schedule K. If "No," go to line 25a | 24a | | <u> </u> |
| | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? | 24b | | <u> </u> |
| С | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease | | | |
| | any tax-exempt bonds? | 24c | | _ |
| | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? | 24d | | <u> </u> |
| 25 a | Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit | | | , . |
| | transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I | 25a | | <u> </u> |
| b | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and | | | |
| | that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete | 051 | | x |
| 00 | Schedule L, Part I | 25b | | |
| 26 | Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current | | | |
| | or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L. Part II | 26 | | x |
| 27 | controlled entity or family member of any of these persons? <i>If</i> "Yes," <i>complete Schedule L, Part II</i> Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, | 20 | | |
| 27 | creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled | | | |
| | entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III | 27 | | x |
| 28 | Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV, | | | |
| 20 | instructions for applicable filing thresholds, conditions, and exceptions): | | | |
| а | A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? <i>If</i> | | | |
| - | "Yes," complete Schedule L, Part IV | 28a | | x |
| b | A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV | 28b | | X |
| | A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? <i>If</i> | | | |
| | "Yes," complete Schedule L, Part IV | 28c | | Х |
| 29 | Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M | 29 | | Х |
| 30 | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation | | | |
| | contributions? If "Yes," complete Schedule M | 30 | | Х |
| 31 | Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I | 31 | | X |
| 32 | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete | | | |
| | Schedule N, Part II | 32 | | X |
| 33 | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations | | | |
| | sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I | 33 | | X |
| 34 | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and | | | |
| | Part V, line 1 | 34 | | X |
| 35 a | Did the organization have a controlled entity within the meaning of section 512(b)(13)? | 35a | | X |
| b | If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity | | | |
| | within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 | 35b | | <u> </u> |
| 36 | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? | | | ,. |
| | If "Yes," complete Schedule R, Part V, line 2 | 36 | | <u> X</u> |
| 37 | Did the organization conduct more than 5% of its activities through an entity that is not a related organization | | | ٠,, |
| | and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI | 37 | | <u> X</u> |
| 38 | Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19? | | х | |
| Pai | Note: All Form 990 filers are required to complete Schedule O 't V Statements Regarding Other IRS Filings and Tax Compliance | 38 | Λ | Ь |
| . 4 | Check if Schedule O contains a response or note to any line in this Part V | | | |
| | Chook it Constitute O contains a response of note to any line in this Fart v | | Voc | Na |
| 1. | Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable 1a 0 | | Yes | No |
| | | | | |
| | Enter the Harmost of Forms W 2d modeled of mile 1d. Enter of in the applicable | | | |
| · | (gambling) winnings to prize winners? | 1c | | |
| 13200 | 1 12 00 21 | | 990 | (2021) |

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Part V Statements Regarding Other IRS Filings and Tax Compliance (continued) 93-1029893 Page 5

| | | | | Yes | No |
|------------|--|--------|-----|-----|----------|
| 2a | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, | | | | |
| | filed for the calendar year ending with or within the year covered by this return 2a | 5 | | | |
| b | If at least one is reported on line 2a, did the organization file all required federal employment tax returns? | | 2b | X | |
| | Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file. See instructions. | | | | |
| За | Did the organization have unrelated business gross income of \$1,000 or more during the year? | | За | | Х |
| | If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O | | 3b | | |
| | At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a | | | | |
| | financial account in a foreign country (such as a bank account, securities account, or other financial account)? | | 4a | | X |
| b | If "Yes," enter the name of the foreign country | | | | |
| | See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR). | | | | |
| 5а | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? | | 5a | | X |
| b | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? | | 5b | | X |
| С | If "Yes" to line 5a or 5b, did the organization file Form 8886-T? | | 5с | | |
| | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solid | | | | |
| | any contributions that were not tax deductible as charitable contributions? | | 6a | | X |
| b | If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts | | | | |
| | were not tax deductible? | | 6b | | |
| 7 | Organizations that may receive deductible contributions under section 170(c). | | | | |
| а | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the | payor? | 7a | | X |
| b | If "Yes," did the organization notify the donor of the value of the goods or services provided? | | 7b | | |
| С | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required | | | | |
| | to file Form 8282? | | 7c | | X |
| d | If "Yes," indicate the number of Forms 8282 filed during the year | | | | |
| е | Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? | | 7e | | _X_ |
| f | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? | | 7f | | _X_ |
| g | If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as require | ed? | 7g | N/ | |
| h | If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 10 | 98-C? | 7h | N/ | <u> </u> |
| 8 | Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the | . , _ | | | |
| | | /A | 8 | | |
| 9 | Sponsoring organizations maintaining donor advised funds. | . / 3 | _ | | |
| a | | /A | 9a | | |
| | | /A | 9b | | |
| 10 | Section 501(c)(7) organizations. Enter: | | | | |
| a | Initiation fees and capital contributions included on Part VIII, line 12 N/A 10a | | | | |
| | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities | | | | |
| 11 | Section 501(c)(12) organizations. Enter: Gross income from members or shareholders N/A 11a | | | | |
| a h | Gross income from members or shareholders N/A 11a Gross income from other sources. (Do not net amounts due or paid to other sources against | | | | |
| J | amounts due or received from them.) | | | | |
| 12a | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? | | 12a | | |
| | If "Yes," enter the amount of tax-exempt interest received or accrued during the year | | | | |
| 13 | Section 501(c)(29) qualified nonprofit health insurance issuers. | | | | |
| | | /A | 13a | | |
| | Note: See the instructions for additional information the organization must report on Schedule O. | | | | |
| b | Enter the amount of reserves the organization is required to maintain by the states in which the | | | | |
| | organization is licensed to issue qualified health plans | | | | |
| С | Enter the amount of reserves on hand | | | | |
| | Did the organization receive any payments for indoor tanning services during the tax year? | | 14a | | X |
| b | If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O | | 14b | | |
| 15 | Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or | | | | |
| | excess parachute payment(s) during the year? | | 15 | | X |
| | If "Yes," see the instructions and file Form 4720, Schedule N. | | | | 77 |
| 16 | Is the organization an educational institution subject to the section 4968 excise tax on net investment income? | | 16 | | X |
| . – | If "Yes," complete Form 4720, Schedule O. | | | | |
| 17 | Section 501(c)(21) organizations. Did the trust, any disqualified person, or mine operator engage in any | ./7 | 4- | | |
| | activities that would result in the imposition of an excise tax under section 4951, 4952 or 4953? If "Yes," complete Form 6069. | /A | 17 | | |
| | ii res, complete fulli ocos. | | | | |

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Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

| | Check if Schedule O contains a response or note to any line in this Part VI | | | X |
|-----|---|------------|---------|-----|
| Sec | tion A. Governing Body and Management | | | |
| | | | Yes | No |
| 1a | Enter the number of voting members of the governing body at the end of the tax year 16 | | | |
| | If there are material differences in voting rights among members of the governing body, or if the governing | | | |
| | body delegated broad authority to an executive committee or similar committee, explain on Schedule O. | | | |
| b | Enter the number of voting members included on line 1a, above, who are independent | | | |
| 2 | Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other | | | |
| | officer, director, trustee, or key employee? | 2 | | Х |
| 3 | Did the organization delegate control over management duties customarily performed by or under the direct supervision | | | |
| | of officers, directors, trustees, or key employees to a management company or other person? | 3 | | Х |
| 4 | Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? | 4 | | Х |
| 5 | Did the organization become aware during the year of a significant diversion of the organization's assets? | 5 | | Х |
| 6 | Did the organization have members or stockholders? | 6 | | Х |
| 7a | Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or | | | |
| | more members of the governing body? | 7a | | х |
| b | Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or | | | |
| | persons other than the governing body? | 7b | | х |
| 8 | Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: | | | |
| а | The governing body? | 8a | Х | |
| b | Each committee with authority to act on behalf of the governing body? | 8b | X | |
| 9 | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the | | | |
| · | organization's mailing address? If "Yes," provide the names and addresses on Schedule O | 9 | | x |
| Sec | tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) | | | |
| | This occitor b requests information about policies not required by the internal nevertide code.) | | Yes | No |
| 10a | Did the organization have local chapters, branches, or affiliates? | 10a | | X |
| | If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, | | | |
| - | and branches to ensure their operations are consistent with the organization's exempt purposes? | 10b | | |
| 11a | Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? | 11a | Х | |
| | Describe on Schedule O the process, if any, used by the organization to review this Form 990. | 116 | | |
| 12a | Did the organization have a written conflict of interest policy? If "No," go to line 13 | 12a | Х | |
| b | Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? | 12b | X | |
| | Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe | 12.0 | | |
| · | on Schedule O how this was done | 12c | х | |
| 13 | Bill a second and a | 13 | X | |
| 14 | Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? | 14 | X | |
| 15 | Did the process for determining compensation of the following persons include a review and approval by independent | 17 | | |
| 10 | persons, comparability data, and contemporaneous substantiation of the deliberation and decision? | | | |
| _ | | 150 | Х | |
| | The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization | 15a 15b | - 22 | Х |
| b | Other officers or key employees of the organization | 130 | | 21 |
| 16- | If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions. Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a | | | |
| ioa | | 160 | | Х |
| | taxable entity during the year? | 16a | | |
| D | If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation | | | |
| | in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's | 4Ch | | |
| 500 | exempt status with respect to such arrangements? tion C. Disclosure | 16b | | |
| | | | | |
| 17 | List the states with which a copy of this Form 990 is required to be filed DR | | | -1- |
| 18 | Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3)s | only) | avallal | oie |
| | for public inspection. Indicate how you made these available. Check all that apply. | | | |
| 46 | X Own website Another's website X Upon request Other (explain on Schedule O) | | | |
| 19 | Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and | i tinano | cial | |
| | statements available to the public during the tax year. | | | |
| 20 | State the name, address, and telephone number of the person who possesses the organization's books and records MARTERIMA DONEY (0.71) 2.96 21.24 | | | |
| | MARIETTA DONEY - (971) 386-2124 1020 SW TAYLOR STREET 620 PORTLAND OR 97205 | | | |

HEAT OREGON 93-1029893

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See the instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See the instructions for the order in which to list the persons above.

| (A) | (B) | (C) | | | | (D) | (E) | (F) | | |
|-------------------------------|------------------------|--------------------------------------|-----------------------|------------|--------------|---------------------------------|--------|------------------|----------------------------------|-----------------------|
| Name and title | Average | Position (do not check more than one | | Reportable | Reportable | Estimated | | | | |
| | hours per | box | , unles | ss per | rson i | s both | an | compensation | compensation | amount of |
| | week | | | | | 1 | | from | from related | other |
| | (list any hours for | direct | | | | ļ | | the organization | organizations (W-2/1099-MISC/ | compensation from the |
| | related | ee or | stee | | | nsate | | (W-2/1099-MISC/ | 1099-NEC) | organization |
| | organizations | ndividual trustee or director | Institutional trustee | | oyee | Highest compensated employee | | 1099-NEC) | , | and related |
| | below | vidual | itution | Je | Key employee | nest c | Former | | | organizations |
| | line) | ibul | Inst | Officer | Key | Emp | Forr | | | |
| (1) JESSE B. ALLBRITTON | 40.00 | - | | | | | | | | |
| EXECUTIVE DIRECTOR | | | | Х | | | | 174,532. | 0. | 9,590 |
| (2) MARIETTA DONEY | 40.00 | | | | | | | | | |
| DEPUTY DIRECTOR | | | | | | Х | | 106,236. | 0. | 14,046 |
| (3) TORI BRYSON | 0.50 | 1 | | | | | | | | |
| PRESIDENT | | Х | | Х | | | | 0. | 0. | 0. |
| (4) SARAH SIMMONS | 0.50 | ļ | | | | | | | | |
| VICE PRESIDENT | | Х | | Х | | | | 0. | 0. | 0. |
| (5) ANNE WAHR | 0.50 | | | | | | | | | |
| SECRETARY | | Х | | Х | | | | 0. | 0. | 0. |
| (6) MIGUEL SANTOS | 0.50 | ļ | | | | | | | | |
| TREASURER | 0.20 | X | | Х | | | | 0. | 0. | 0 . |
| (7) MARISA DECRISTOFORO | 0.30 | ., | | | | | | | | |
| DIRECTOR | 0.20 | Х | | | | | | 0. | 0. | 0. |
| (8) DAVID DI MATTEO | 0.30 | . , | | | | | | | _ | |
| DIRECTOR CONVEY | 0.30 | Х | | | | | | 0. | 0. | 0 . |
| (9) BOB GRAVELY | 0.30 | X | | | | | | 0. | 0. | _ |
| DIRECTOR (10) PAUL KOEHLER | 0.30 | ^ | | | | | | 0. | 0. | 0. |
| DIRECTOR | 0.30 | Х | | | | | | 0. | 0. | 0. |
| (11) BILLI KOHLER | 0.30 | Δ | | | | | | 0. | 0. | U . |
| DIRECTOR | 0.30 | Х | | | | | | 0. | 0. | 0. |
| (12) JESS MARPE | 0.30 | ^ | | | | | | 0. | 0. | 0 . |
| DIRECTOR | 0.50 | Х | | | | | | 0. | 0. | 0. |
| (13) DARCY NOXON | 0.30 | | | | | | | 0. | <u> </u> | <u>_</u> |
| DIRECTOR | 0.30 | х | | | | | | 0. | 0. | ο. |
| (14) CHUKWEMEKA "EMEKA" ONYIA | 0.25 | | | | | | | • | • | , · |
| DIRECTOR | 0123 | х | | | | | | 0. | 0. | 0. |
| (15) TYLER RICHARDSON | 0.30 | T- | | | | | | | 0.1 | - |
| DIRECTOR | 1110 | х | | | | | | 0. | 0. | 0. |
| (16) JORDAN SCHOONOVER | 0.30 | 1 | | | | | | | | |
| DIRECTOR | | х | | | | | | 0. | 0. | 0. |
| (17) CHARITY SPIRES | 0.30 | | | | | | | | | |
| DIRECTOR | | х | | l | | 1 | | 0. | 0. | 0 |

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| | Section A. Officers, Directors, Trus | tees, Key Link | лоу | cco, | anu | ı mış | gnes | it C | ompensated Employee | s (continued) | | | | |
|---|---|--|--------------------------------|-----------------------|--|------------------------|--------------------------------|-------------|---|--|----------|-----------------|--|----------------|
| (A) (B) Name and title Average hours per | | | (do | not cl | Posi neck r ss per | ition more son i | l than o s both | one n an | (D) Reportable compensation | (E) Reportable compensation | | l | (F) stimate nount | |
| | | week (list any hours for related organizations below line) | Individual trustee or director | Institutional trustee | Officer of grant of g | | Highest compensated and ployee | | from the organization (W-2/1099-MISC/ 1099-NEC) | from related organization (W-2/1099-MIS 1099-NEC) | s SC/ | fr org an | other pensa om the anization d relate anization | e ion ed |
| | ADAM LOWNEY DIATE PAST PRESIDENT | 0.50 | х | | | | | | 0. | | 0. | | | 0. |
| | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | |
| | Subtotal Total from continuation sheets to Part VI | | | | | | | > | 280,768. | | 0. | | 3,6 | 0. |
| | Total (add lines 1b and 1c) | | | | | | | o re | 280,768. eceived more than \$100, | 000 of reportable | 0. | 2 | 3,6 | 36. |
| | compensation from the organization | | | | | | | | | <u> </u> | | | Yes | No |
| | Did the organization list any former officer, line 1a? If "Yes," complete Schedule J for so | | | | | | | | | | | 3 | | X |
| | For any individual listed on line 1a, is the su | m of reportable | е со | mpe | nsa | tion | and | oth | er compensation from t | he organization | | 4 | Х | |
| 5 | and related organizations greater than \$150 Did any person listed on line 1a receive or a | ccrue compen | sati | on fr | om a | any | unre | elate | ed organization or individ | | | | 21 | v |
| Sect | rendered to the organization? If "Yes." comion B. Independent Contractors | plete Schedule | J fo | or su | ich r | oers | on . | | ······ | | | 5 | | X |
| | Complete this table for your five highest countered the organization. Report compensation for | - | - | | | | | | | · · · · · · · · · · · · · · · · · · · | oensa | tion fro | om | |
| | (A) Name and business | • | | NE | | 1011 | , wi | | (B) Description of s | | C | (Compe |) nsatio | n |
| | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | |
| | Total number of independent contractors (in \$100,000 of compensation from the organization from the organizati | · · | ot lin | nited | l to t | thos (| | ted | above) who received mo | ore than | | | 000 | |

| | | | Check if Schedule O contains a response | or note to any lin | e in this Part VIII | | | |
|--|----|---|--|--------------------|---------------------|-------------------|------------------|--------------------|
| | | | Officer if Schedule O Contains a response t | or note to any in | (A) | (B) | (C) | (D) |
| | | | | | Total revenue | Related or exempt | Unrelated | Revenue excluded |
| | | | | | | | business revenue | from tax under |
| | | | | | | | | sections 512 - 514 |
| ıts ts | 1 | а | Federated campaigns 1a | | | | | |
| rar | | b | Membership dues1b | | | | | |
| E, | | С | Fundraising events1c | 35,100. | | | | |
| ifts | | | Related organizations 1d | | | | | |
| Contributions, Gifts, Grants and Other Similar Amounts | | | Government grants (contributions) | | | | | |
| Sir | | | All other contributions, gifts, grants, and | | 1 | | | |
| uti Je | | ٠ | | 573,255. | | | | |
| ë | | | | 19,950. | - | | | |
| ont | | _ | Noncash contributions included in lines 1a-1f | | 1 600 255 | | | |
| <u>ට </u> | | h | Total. Add lines 1a-1f | | 1,608,355. | | | |
| | | | | Business Code | | | | |
| ė | 2 | а | | | | | | |
| ξ | | b | | | | | | |
| Se | | С | | | | | | |
| am exe | | d | | | | | | |
| Be | | е | | | | | | |
| Program Service Revenue | | | All other program service revenue | | | | | |
| | | | Total. Add lines 2a-2f | • | | | | |
| _ | 3 | 9 | Investment income (including dividends, intere | | | | | |
| | 3 | | | | 25,004. | | | 25,004. |
| | | | other similar amounts) | | 23,004. | | | 23,004. |
| | 4 | | Income from investment of tax-exempt bond p | · · | | | | |
| | 5 | | Royalties | | | | | |
| | | | (i) Real | (ii) Personal | | | | |
| | 6 | а | Gross rents 6a | | | | | |
| | | b | Less: rental expenses 6b | | | | | |
| | | С | Rental income or (loss) 6c | | | | | |
| | | d | Net rental income or (loss) | | | | | |
| | | | Gross amount from sales of (i) Securities | (ii) Other | | | | |
| | | | assets other than inventory 7a 19,488. | | | | | |
| | | h | Less: cost or other basis | | 1 | | | |
| ø | | D | and sales expenses | | | | | |
| Revenue | | | | | - | | | |
| eve | | | . , | | 1 201 | | | 1 201 |
| Ä | | | Net gain or (loss) | D | 4,284. | | | 4,284. |
| her | 8 | а | Gross income from fundraising events (not | | | | | |
| ŏ | | | including \$ of | | | | | |
| | | | contributions reported on line 1c). See | | | | | |
| | | | Part IV, line 18 | | | | | |
| | | b | Less: direct expenses8b | 10,350. | | | | |
| | | С | Net income or (loss) from fundraising events | | 17,782. | | | 17,782. |
| | 9 | а | Gross income from gaming activities. See | | | | | |
| | | | Part IV, line 19 | | | | | |
| | | h | Less: direct expenses 9b | | | | | |
| | | | Net income or (loss) from gaming activities | | | | | |
| | | | Gross sales of inventory, less returns | | | | | |
| | 10 | a | ** | | | | | |
| | | _ | and allowances 10a | | - | | | |
| | | | Less: cost of goods sold 10b | | | | | |
| | | С | Net income or (loss) from sales of inventory | | | | | |
| g | | | | Business Code | | | | |
| ö e | 11 | а | | | | | | |
| ane Turd | | b | | | | | | |
| Miscellaneous Revenue | | С | | | | | | |
| Sc. | | d | All other revenue | | | | | |
| Σ | | | Total. Add lines 11a-11d | | | | | |
| | 12 | | Total revenue. See instructions | | 1,655,425. | 0. | 0. | 47,070. |
| _ | | | | | , , , | | | , _ , _ , |

Part IX Statement of Functional Expenses Section 501(c)(3) and 501(c)(4) organizations must complete

| Secti | ion 501(c)(3) and 501(c)(4) organizations must comp | lete all columns. All othe | er organizations must con | nplete column (A). | |
|-----------|--|----------------------------|------------------------------|-------------------------------------|---------------------------------------|
| | Check if Schedule O contains a respon- | se or note to any line in | | | |
| | not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII. | (A) Total expenses | (B) Program service expenses | (C) Management and general expenses | (D) Fundraising expenses |
| 1 | Grants and other assistance to domestic organizations | | | | |
| | and domestic governments. See Part IV, line 21 | | | | |
| 2 | Grants and other assistance to domestic | | | | |
| | individuals. See Part IV, line 22 | 525,951. | 525,951. | | |
| 3 | Grants and other assistance to foreign | | | | |
| | organizations, foreign governments, and foreign | | | | |
| | individuals. See Part IV, lines 15 and 16 | | | | |
| 4 | Benefits paid to or for members | | | | |
| 5 | Compensation of current officers, directors, | | | | |
| | trustees, and key employees | 178,307. | 87,370. | 24,963. | 65,974. |
| 6 | Compensation not included above to disqualified | | | | |
| | persons (as defined under section 4958(f)(1)) and | | | | |
| | persons described in section 4958(c)(3)(B) | | | | |
| 7 | Other salaries and wages | 177,058. | 86,758. | 24,788. | 65,512. |
| 8 | Pension plan accruals and contributions (include | 45 500 | 2 | | c |
| | section 401(k) and 403(b) employer contributions) | 17,708. | 8,677. 6,252. | 2,479. 1,786. | 6,552. 4,721. |
| 9 | Other employee benefits | 12,759. | 6,252. | 1,786. | 4,721. |
| 10 | Payroll taxes | 34,519. | 16,914. | 4,833. | 12,772. |
| 11 | Fees for services (nonemployees): | | | | |
| а | Management | | | | |
| b | 9 | 40.606 | 00 016 | 5 056 | 45 504 |
| С | Accounting | 42,686. | 20,916. | 5,976. | 15,794. |
| d | Lobbying | | | | |
| е | Professional fundraising services. See Part IV, line 17 | 10 400 | | 10 400 | |
| f | Investment management fees | 19,488. | | 19,488. | |
| g | ` " | 1 500 | 702 | 224 | E01 |
| | column (A), amount, list line 11g expenses on Sch O.) | 1,598. 26,622. | 783. | 224. 3,727. | 591. 9,847. |
| 12 | Advertising and promotion | 115,075. | 13,048. 61,458. | 17,559. | 36,058. |
| 13 | Office expenses | 113,073. | 01,430. | 17,559. | 30,030. |
| 14 | Information technology | | | | |
| 15 | Royalties | 41,319. | 20,246. | 5,785. | 15,288. |
| 16 | Occupancy | 1,766. | 865. | 247. | 654. |
| 17 | Travel | 1,700• | 003. | 247. | 034. |
| 18 | Payments of travel or entertainment expenses for any federal, state, or local public officials | | | | |
| 19 20 | Conferences, conventions, and meetings Interest | | | | |
| 21 | Payments to affiliates | | | | |
| 22 | Depreciation, depletion, and amortization | 6,149. | 3,013. | 861. | 2,275. |
| 23 | Insurance | 3,536. | 1,733. | 495. | 1,308. |
| 24 | Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A), | | | | |
| а | amount, list line 24e expenses on Schedule 0.) PROGRAM FEES | 61,810. | 61,810. | | |
| b | | | | | |
| c C | | | | | |
| d | All other eveness | 5,575. | 2,733. | 780. | 2 062 |
| | All other expenses Add lines 1 through 24s | 1,271,926. | 918,527. | 113,991. | 2,062. 239,408. |
| <u>25</u> | Total functional expenses. Add lines 1 through 24e Joint costs. Complete this line only if the organization | 1,411,340. | 710,341. | 113,331. | 439,400. |
| 26 | reported in column (B) joint costs from a combined | | | | |
| | educational campaign and fundraising solicitation. | | | | |
| | Check here if following SOP 98-2 (ASC 958-720) | | | | 5 QQQ (2004) |

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HEAT OREGON

Form 990 (2021)
Part X | Balance Sheet

| Part | X | Balance Sheet | | | | | |
|-------------|----------|--|-------------|---------------------------------------|---------------------------------|--------|---------------------------|
| | | Check if Schedule O contains a response or n | ote to an | y line in this Part X | | | |
| | | | | | (A) Beginning of year | | (B) End of year |
| | 1 | Cash - non-interest-bearing | | | 1,229,091. | 1 | 1,542,069 |
| | 2 | Savings and temporary cash investments | | | | 2 | |
| | 3 | Pledges and grants receivable, net | | 2,487. | 3 | 64,725 | |
| | 4 | Accounts receivable, net | | 4 | | | |
| | 5 | Loans and other receivables from any current | | | | | |
| | | trustee, key employee, creator or founder, sub | | | | | |
| | | controlled entity or family member of any of the | | 5 | | | |
| | 6 | Loans and other receivables from other disqu | alified per | rsons (as defined | | | |
| | | under section 4958(f)(1)), and persons describ | ed in sec | tion 4958(c)(3)(B) | | 6 | |
| ध | 7 | Notes and loans receivable, net | | | | 7 | |
| Assets | 8 | Inventories for sale or use | | | | 8 | |
| ₹ | 9 | Prepaid expenses and deferred charges | | | 31,894. | 9 | 25,918 |
| | 10a | Land, buildings, and equipment: cost or other | | | | | |
| | | basis. Complete Part VI of Schedule D | 10a | 101,091. | | | |
| | b | Less: accumulated depreciation | . 10b | 95,321. | 9,811. | 10c | 5,770 |
| . | 11 | Investments - publicly traded securities | | | 1,473,395. | 11 | 1,289,386 |
| ' | 12 | Investments - other securities. See Part IV, line | e 11 | | | 12 | |
| . | 13 | Investments - program-related. See Part IV, lin | | 13 | | | |
| ' | 14 | Intangible assets | | 14 | | | |
| ' | 15 | Other assets. See Part IV, line 11 | | | | 15 | |
| | 16 | Total assets. Add lines 1 through 15 (must ed | | | 2,746,678. | 16 | 2,927,868 |
| - ' | 17 | Accounts payable and accrued expenses | 67,062. | 17 | 58,062 | | |
| ' | 18 | Grants payable | | 18 | | | |
| | 19 | Deferred revenue | | 19 | | | |
| | 20 | Tax-exempt bond liabilities | | | | 20 | |
| | 21 | Escrow or custodial account liability. Complet | | | | 21 | |
| se 2 | 22 | Loans and other payables to any current or fo | | | | | |
| Liabilities | | trustee, key employee, creator or founder, sub | | | | | |
| <u>a</u> | | controlled entity or family member of any of the | | | | 22 | |
| 1 | 23 | Secured mortgages and notes payable to unre | | · · · · · · · · · · · · · · · · · · · | | 23 | |
| | 24 | Unsecured notes and loans payable to unrela | | Г | | 24 | |
| 2 | 25 | Other liabilities (including federal income tax, | • | | | | |
| | | parties, and other liabilities not included on lin | • | · | | | |
| | | of Schedule D | | | 67.060 | 25 | E0 060 |
| + | 26 | Total liabilities. Add lines 17 through 25 | | | 67,062. | 26 | 58,062 |
| ွှ | | Organizations that follow FASB ASC 958, c and complete lines 27, 28, 32, and 33. | neck ner | | | | |
| 일 , | 27 | | | F | 1,690,277. | 27 | 1,699,733 |
| ala , | 21 28 | Net assets without donor restrictions Net assets with donor restrictions | | | 989,339. | 28 | 1,170,073 |
| 를 ' | 20 | Organizations that do not follow FASB ASC | | | 303,333. | 20 | 1,110,013 |
| 돌 | | and complete lines 29 through 33. | 956, 0116 | eck fiere | | | |
| ے ، ا | 20 | | 10 | F | | 29 | |
| ets ' | 29 30 | Capital stock or trust principal, or current fund Paid-in or capital surplus, or land, building, or | | | | 30 | |
| į į | 30 31 | Retained earnings, endowment, accumulated | | | | 31 | |
| ايد | 31 32 | | | | 2,679,616. | 32 | 2,869,806 |
| | 32 33 | Total net assets or fund balances Total liabilities and net assets/fund balances | | | 2,746,678. | 33 | 2,927,868 |
| <u> </u> | <u> </u> | TOTAL HADIIILIES AND HEL ASSELS/IUTIU DAIANCES | | | <u> </u> | 55 | Form 990 (202 |

Form 990 (2021) HEAT OREGON 93-1029893 Page **12**

| Pai | t XI Reconciliation of Net Assets | | | | | | |
|-----|---|-----------|------|-----|--------|--|--|
| | Check if Schedule O contains a response or note to any line in this Part XI | | | | | | |
| | | | | | | | |
| 1 | Total revenue (must equal Part VIII, column (A), line 12) | | 1,65 | | | | |
| 2 | Total expenses (must equal Part IX, column (A), line 25) | 2 | 1,27 | | | | |
| 3 | Revenue less expenses. Subtract line 2 from line 1 | 3 | | | 99. | | |
| 4 | Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A)) | 4 | 2,67 | 9,6 | 16. | | |
| 5 | | | | | | | |
| 6 | Donated services and use of facilities | 6 | | | | | |
| 7 | Investment expenses | 7 | | | | | |
| 8 | Prior period adjustments | 8 | | | | | |
| 9 | Other changes in net assets or fund balances (explain on Schedule O) | 9 | | | 0. | | |
| 10 | Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, | | | | | | |
| | column (B)) | 10 | 2,86 | 9,8 | 06. | | |
| Pai | t XII Financial Statements and Reporting | | | | | | |
| | Check if Schedule O contains a response or note to any line in this Part XII | | | | X | | |
| | | | | Yes | No | | |
| 1 | Accounting method used to prepare the Form 990: Cash X Accrual Other | | | | | | |
| | If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule O. | | | | | | |
| 2a | Were the organization's financial statements compiled or reviewed by an independent accountant? | | 2a | | X | | |
| | If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed | on a | | | | | |
| | separate basis, consolidated basis, or both: | | | | | | |
| | Separate basis Consolidated basis Both consolidated and separate basis | | | | | | |
| b | Were the organization's financial statements audited by an independent accountant? | | 2b | Х | | | |
| | If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate | basis, | | | | | |
| | consolidated basis, or both: | | | | | | |
| | X Separate basis Consolidated basis Both consolidated and separate basis | | | | | | |
| С | If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the | audit, | | | | | |
| | review, or compilation of its financial statements and selection of an independent accountant? | | 2c | Х | | | |
| | If the organization changed either its oversight process or selection process during the tax year, explain on Sche | edule O. | | | | | |
| За | As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Sin | gle Audit | | | | | |
| | Act and OMB Circular A-133? | | 3a | | X | | |
| b | If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required | | | | | | |
| | or audits, explain why on Schedule O and describe any steps taken to undergo such audits | | 3b | | | | |
| | | | Form | 990 | (2021) | | |

SCHEDULE A

(Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

HEAT OREGON Employer identification number 93-1029893

| Pa | rt I | Reason for Public C | Charity Status. | (All organizations must o | complete th | nis part.) S | ee instructions. | | |
|-----|----------|--|-------------------------|---|-------------------------------------|----------------------------------|---------------------------------|----------------------------|--|
| he. | organ | ization is not a private found | ation because it is: (F | For lines 1 through 12, c | heck only | one box.) | | | |
| 1 | | A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). | | | | | | | |
| 2 | \Box | A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990).) | | | | | | | |
| 3 | 一 | A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). | | | | | | | |
| 4 | Ħ | A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, | | | | | | | |
| • | | city, and state: | | | | | | | |
| 5 | | An organization operated for | or the benefit of a col | lege or university owned | or operat | ed by a go | vernmental unit describe | ed in | |
| ٠ | ш | section 170(b)(1)(A)(iv). (C | | logo of anivoloity owner | or operat | ou by a go | vorminorital armi accomb | Ju 111 | |
| 6 | | A federal, state, or local gov | | antal unit described in | cootion 17 | 70/b\/4\/ A \/ | () | | |
| 6 | X | | | | | | | aublic described in | |
| ′ | _21_ | An organization that normal | | illiai part of its support i | on a gove | mmeman | unit or from the general p | dublic described in | |
| | | section 170(b)(1)(A)(vi). (C | • | (4)(A)(-i) (Commisto Don | . 11 \ | | | | |
| 8 | H | A community trust describe | | | | al tar a sector | and the second second | | |
| 9 | ш | An agricultural research org | | | | - | - | - | |
| | | or university or a non-land-g | rant college of agrici | ulture (see instructions). | Enter the | name, city | , and state of the college | or | |
| | | university: | | | | | | | |
| 10 | Ш | An organization that normal | • | | | | • | - | |
| | | activities related to its exem | | • | | | • • | - | |
| | | income and unrelated busin | | (less section 511 tax) fro | m busines | ses acqui | red by the organization a | ıfter June 30, 1975. | |
| | | See section 509(a)(2). (Cor | - | | | | | | |
| 11 | \vdash | An organization organized a | | | | | | | |
| 12 | Ш | An organization organized a | and operated exclusi | vely for the benefit of, to | perform t | ne functior | ns of, or to carry out the | purposes of one or | |
| | | more publicly supported org | ganizations describe | d in section 509(a)(1) d | r section | 509(a)(2). | See section 509(a)(3). (| Check the box on | |
| | _ | lines 12a through 12d that o | describes the type of | f supporting organization | n and com | plete lines | 12e, 12f, and 12g. | | |
| а | | | ınization operated, sı | upervised, or controlled | by its supp | orted orga | anization(s), typically by | giving | |
| | | the supported organization | on(s) the power to reg | gularly appoint or elect a | majority o | f the direc | tors or trustees of the su | ıpporting | |
| | | organization. You must c | omplete Part IV, Se | ections A and B. | | | | | |
| b | | Type II. A supporting orga | anization supervised | or controlled in connect | tion with its | s supporte | d organization(s), by hav | ring | |
| | | control or management of | f the supporting orga | anization vested in the sa | ame perso | ns that co | ntrol or manage the supp | oorted | |
| | | organization(s). You mus | t complete Part IV, | Sections A and C. | | | | | |
| С | | Type III functionally inte | grated. A supporting | g organization operated | in connect | ion with, a | and functionally integrate | ed with, | |
| | | its supported organization | n(s) (see instructions) |). You must complete l | Part IV, Se | ctions A, | D, and E. | | |
| d | | Type III non-functionally | integrated. A supp | orting organization oper | ated in co | nnection w | rith its supported organiz | zation(s) | |
| | | that is not functionally inte | egrated. The organiz | ation generally must sat | isfy a distr | ibution rec | uirement and an attentiv | /eness | |
| | | requirement (see instructi | ons). You must con | nplete Part IV, Sections | A and D, | and Part | V. | | |
| е | | Check this box if the orga | nization received a v | written determination fro | m the IRS | that it is a | Type I, Type II, Type III | | |
| | | functionally integrated, or | Type III non-function | nally integrated supporti | ng organiz | ation. | | | |
| f | Ente | er the number of supported o | | | | | | | |
| g | | vide the following information | | d organization(s). | | | | | |
| | (| i) Name of supported | (ii) EIN | (iii) Type of organization (described on lines 1-10 | (iv) Is the orga in your governi | inization listed ng document? | (v) Amount of monetary | (vi) Amount of other | |
| | | organization | | above (see instructions)) | Yes | No | support (see instructions) | support (see instructions) | |
| | | | | | | | | | |
| | | | | | | | | | |
| | | | | | | | | | |
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| | | | | | | <u></u> | | | |
| | | | | | | | | | |
| | | | | | | <u></u> | | | |
| | | | | | | | | | |

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

| Sec | tion A. Public Support | ,, | · | , | | | |
|------|--|-----------------------|-----------------------|------------------------|---------------------|------------------|---------------|
| Cale | ndar year (or fiscal year beginning in) | (a) 2017 | (b) 2018 | (c) 2019 | (d) 2020 | (e) 2021 | (f) Total |
| | Gifts, grants, contributions, and | , , | , , | , , | , , | , , | , , |
| | membership fees received. (Do not | | | | | | |
| | include any "unusual grants.") | 1043860. | 1341790. | 1428901. | 1599958. | 1608355. | 7022864. |
| 2 | Tax revenues levied for the organ- | | | | | | |
| | ization's benefit and either paid to | | | | | | |
| | or expended on its behalf | | | | | | |
| 3 | The value of services or facilities | | | | | | |
| | furnished by a governmental unit to | | | | | | |
| | the organization without charge | 1042060 | 1241700 | 1 4 2 0 0 0 1 | 1500050 | 1.600355 | 7000064 |
| | Total. Add lines 1 through 3 | 1043860. | 1341790. | 1428901. | 1599958. | 1608355. | 7022864. |
| 5 | The portion of total contributions | | | | | | |
| | by each person (other than a | | | | | | |
| | governmental unit or publicly | | | | | | |
| | supported organization) included on line 1 that exceeds 2% of the | | | | | | |
| | amount shown on line 11, | | | | | | |
| | actumen (f) | | | | | | 64,066. |
| 6 | Public support. Subtract line 5 from line 4. | | | | | | 6958798. |
| | etion B. Total Support | | | | | | 0230720. |
| | ndar year (or fiscal year beginning in) | (a) 2017 | (b) 2018 | (c) 2019 | (d) 2020 | (e) 2021 | (f) Total |
| | Amounts from line 4 | 1043860. | 1341790. | 1428901. | 1599958. | 1608355. | 7022864. |
| | Gross income from interest, | | | | | | |
| • | dividends, payments received on | | | | | | |
| | securities loans, rents, royalties, | | | | | | |
| | and income from similar sources | 22,498. | 29,235. | 27,201. | 19,883. | 25,004. | 123,821. |
| 9 | Net income from unrelated business | • | , | , | , | , | • |
| | activities, whether or not the | | | | | | |
| | business is regularly carried on | | | | | | |
| 10 | Other income. Do not include gain | | | | | | |
| | or loss from the sale of capital | | | | | | |
| | assets (Explain in Part VI.) | | | | | | |
| 11 | Total support. Add lines 7 through 10 | | | | | | 7146685. |
| 12 | Gross receipts from related activities, | etc. (see instruction | ons) | | | 12 | 336,833. |
| 13 | First 5 years. If the Form 990 is for th | e organization's fir | rst, second, third, f | fourth, or fifth tax y | ear as a section 5 | 01(c)(3) | |
| | organization, check this box and stor | | | | | | > |
| | tion C. Computation of Publi | | | | | | |
| 14 | Public support percentage for 2021 (li | | | | | 14 | 97.37 % |
| 15 | Public support percentage from 2020 | | | | | 15 | 97.10 % |
| 16a | 33 1/3% support test - 2021. If the o | | | | | | |
| | stop here. The organization qualifies | | | | | | |
| b | 33 1/3% support test - 2020. If the o | | | | | | |
| 4- | and stop here. The organization qual | | | | | | |
| 1/a | 10% -facts-and-circumstances test | - | | | | | |
| | and if the organization meets the facts | | | | | _ | ▶ □ |
| I- | meets the facts-and-circumstances te | - | • | | - | | |
| D | 10% -facts-and-circumstances test | - | | | | | 1U70 UI |
| | more, and if the organization meets the organization meets the facts-and-circumstance and control organization meets the facts-and-circumstance and control organization meets the organization meets and organization meets the organization meets the organization meets and orga | | | | - | | ightharpoonup |
| 1Ω | Private foundation. If the organization | | - | | • | | |
| -10 | i i vate i varidationi. Il tile organizatio | ii did fiot clieck a | DON OIT HITE TO, TO | a, 100, 11a, 01 1/L | , oneon this bux al | na see manuchons | |

Schedule A (Form 990) 2021

Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

| Se | ction A. Public Support | <u>,</u> | | | | | |
|------|---|----------------------------|-----------------------|----------------------|---------------------|-----------------------------|-------------|
| Cale | ndar year (or fiscal year beginning in) | (a) 2017 | (b) 2018 | (c) 2019 | (d) 2020 | (e) 2021 | (f) Total |
| 1 | Gifts, grants, contributions, and | | | | | | |
| | membership fees received. (Do not | | | | | | |
| | include any "unusual grants.") | | | | | | |
| 2 | Gross receipts from admissions, | | | | | | |
| | merchandise sold or services per- | | | | | | |
| | formed, or facilities furnished in any activity that is related to the | | | | | | |
| | organization's tax-exempt purpose | | | | | | |
| 3 | Gross receipts from activities that | | | | | | |
| | are not an unrelated trade or bus- | | | | | | |
| | iness under section 513 | | | | | | |
| 4 | Tax revenues levied for the organ- | | | | | | |
| | ization's benefit and either paid to | | | | | | |
| | or expended on its behalf | | | | | | |
| 5 | The value of services or facilities | | | | | | |
| | furnished by a governmental unit to | | | | | | |
| | the organization without charge | | | | | | |
| 6 | Total. Add lines 1 through 5 | | | | | | |
| 78 | Amounts included on lines 1, 2, and | | | | | | |
| | 3 received from disqualified persons | | | | | | |
| k | Amounts included on lines 2 and 3 received from other than disqualified persons that | | | | | | |
| | exceed the greater of \$5,000 or 1% of the | | | | | | |
| | amount on line 13 for the year | | | | | | <u> </u> |
| | Add lines 7a and 7b | | | | | | |
| | Public support. (Subtract line 7c from line 6.) | | | | | | |
| | ction B. Total Support | | Γ | Ι | T | T | |
| | ndar year (or fiscal year beginning in) | (a) 2017 | (b) 2018 | (c) 2019 | (d) 2020 | (e) 2021 | (f) Total |
| | Amounts from line 6 | | | | | | |
| 108 | Gross income from interest, dividends, payments received on | | | | | | |
| | securities loans, rents, royalties, | | | | | | |
| | and income from similar sources | | | | | | |
| t | Unrelated business taxable income | | | | | | |
| | (less section 511 taxes) from businesses | | | | | | |
| | acquired after June 30, 1975 | | | | | | |
| | Add lines 10a and 10b | | | | | | |
| ••• | Net income from unrelated business activities not included on line 10b, | | | | | | |
| | whether or not the business is | | | | | | |
| 10 | regularly carried on Other income. Do not include gain | | | | | | |
| 12 | or loss from the sale of capital | | | | | | |
| 12 | assets (Explain in Part VI.) | | | | | | _ |
| | Total support. (Add lines 9, 10c, 11, and 12.) First 5 years. If the Form 990 is for th | o organization's fi | ret second third : | fourth or fifth tax | voor as a soction F | [[01(c)(3) organization | |
| '- | | · · | | • | - | . , . , | on, ▶□ |
| Se | ction C. Computation of Publi | | | | | | |
| | Public support percentage for 2021 (li | | | column (f)) | | 15 | % |
| | Public support percentage from 2020 | | • | | | 16 | % |
| | ction D. Computation of Inves | | | | | | |
| 17 | Investment income percentage for 20 | 21 (line 10c, colur | mn (f), divided by li | ne 13, column (f)) | | 17 | % |
| | Investment income percentage from 2 | | | | | 18 | % |
| 19a | a 33 1/3% support tests - 2021. If the | organization did n | ot check the box | on line 14, and line | e 15 is more than 3 | 33 1/3%, and line 1 | 7 is not |
| | more than 33 1/3%, check this box ar | nd stop here. The | organization quali | fies as a publicly s | supported organiza | ation | > |
| k | 33 1/3% support tests - 2020. If the | | | | | | |
| | line 18 is not more than 33 1/3%, che | ck this box and st | op here. The orga | nization qualifies a | as a publicly suppo | orted organization | ▶∐ |
| 20 | Drivate foundation If the organization | n did not abook a | hay an line 14 10 | or 10h obook th | aic boy and ooc inc | tructions | |

HEAT OREGON 93-1029893 Page 4

Schedule A (Form 990) 2021 HEAR Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If "Yes," complete Part I of Schedule L (Form 990).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- **b** Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes." provide detail in Part VI.
- c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

| | Yes | No |
|-----|-----|----|
| | | |
| 1 | | |
| | | |
| 2 | | |
| | | |
| 3a | | |
| | | |
| 3b | | |
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| 3c | | |
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| 4a | | |
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| 4b | | |
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| 5a | | |
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| 6 | | |
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| 8 | | |
| | | |
| 9a | | |
| | | |
| 9b | | |
| | | |
| 9с | | |
| | | |
| 10a | | |
| | | |
| 10b | | |

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| Par | Supporting Organizations (continued) | | | |
|--------|---|------------|-----|-----|
| | | | Yes | No |
| 11 | Has the organization accepted a gift or contribution from any of the following persons? | | | |
| а | A person who directly or indirectly controls, either alone or together with persons described on lines 11b and | | | |
| | 11c below, the governing body of a supported organization? | 11a | | |
| b | A family member of a person described on line 11a above? | 11b | | |
| С | A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide | | | |
| | detail in Part VI. | 11c | | |
| Sec | tion B. Type I Supporting Organizations | • | | |
| | | | Yes | No |
| 1 | Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) | | | |
| | effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year. | 1 | | |
| 2 | Did the organization operate for the benefit of any supported organization other than the supported | | | |
| | organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in | | | |
| | Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, | | | |
| | supervised, or controlled the supporting organization. | 2 | | |
| Sec | tion C. Type II Supporting Organizations | | | |
| | | | Yes | No |
| 1 | Were a majority of the organization's directors or trustees during the tax year also a majority of the directors | | 100 | 110 |
| | or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control | | | |
| | , , | | | |
| | or management of the supporting organization was vested in the same persons that controlled or managed | 1 | | |
| Sec | the supported organization(s). tion D. All Type III Supporting Organizations | <u> </u> | | |
| | | | Yes | No |
| 4 | Did the examination provide to each of its supported examinations, by the last day of the fifth month of the | | 163 | NO |
| 1 | Did the organization provide to each of its supported organizations, by the last day of the fifth month of the | | | |
| | organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax | | | |
| | year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the | _ | | |
| _ | organization's governing documents in effect on the date of notification, to the extent not previously provided? | 1 | | |
| 2 | Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported | | | |
| | organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how | | | |
| | the organization maintained a close and continuous working relationship with the supported organization(s). | 2 | | |
| 3 | By reason of the relationship described on line 2, above, did the organization's supported organizations have a | | | |
| | significant voice in the organization's investment policies and in directing the use of the organization's | | | |
| | income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's | | | |
| 0 | supported organizations played in this regard. | 3 | | |
| Sec | tion E. Type III Functionally Integrated Supporting Organizations | | | |
| 1 a | Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions The organization satisfied the Activities Test. Complete line 2 below. |) - | | |
| b | The organization is the parent of each of its supported organizations. Complete line 3 below. | | | |
| С | The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see in | struction | | |
| 2 | Activities Test. Answer lines 2a and 2b below. | | Yes | No |
| а | Did substantially all of the organization's activities during the tax year directly further the exempt purposes of | | | |
| | the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify | | | |
| | those supported organizations and explain how these activities directly furthered their exempt purposes, | | | |
| | how the organization was responsive to those supported organizations, and how the organization determined | | | |
| | that these activities constituted substantially all of its activities. | 2a | | |
| b | Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement, | | | |
| | one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in | | | |
| | Part VI the reasons for the organization's position that its supported organization(s) would have engaged in | | | |
| | these activities but for the organization's involvement. | 2b | | |
| 3 | Parent of Supported Organizations. Answer lines 3a and 3b below. | | | |
| а | Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or | | | |
| | trustees of each of the supported organizations? If "Yes" or "No" provide details in Part VI. | 3a | | |
| b | Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each | | | |
| | of its supported organizations? If "Yes." describe in Part VI the role played by the organization in this regard. | 3b | | |

Schedule A (Form 990) 2021

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| Pai | rt V Type III Non-Functionally Integrated 509(a)(3) Supporting | ng Organi | zations | |
|------|--|-----------------|----------------------------|--------------------------------|
| 1 | Check here if the organization satisfied the Integral Part Test as a qualifyir | ng trust on N | ov. 20, 1970 (explain in | Part VI). See instructions. |
| | All other Type III non-functionally integrated supporting organizations mus | | • | |
| Sect | ion A - Adjusted Net Income | | (A) Prior Year | (B) Current Year (optional) |
| 1 | Net short-term capital gain | 1 | | |
| 2 | Recoveries of prior-year distributions | 2 | | |
| 3 | Other gross income (see instructions) | 3 | | |
| 4 | Add lines 1 through 3. | 4 | | |
| 5 | Depreciation and depletion | 5 | | |
| 6 | Portion of operating expenses paid or incurred for production or | | | |
| | collection of gross income or for management, conservation, or | | | |
| | maintenance of property held for production of income (see instructions) | 6 | | |
| 7 | Other expenses (see instructions) | 7 | | |
| _8_ | Adjusted Net Income (subtract lines 5, 6, and 7 from line 4) | 8 | | |
| Sect | ion B - Minimum Asset Amount | | (A) Prior Year | (B) Current Year (optional) |
| 1 | Aggregate fair market value of all non-exempt-use assets (see | | | |
| | instructions for short tax year or assets held for part of year): | | | |
| a | Average monthly value of securities | 1a | | |
| b | Average monthly cash balances | 1b | | |
| c | Fair market value of other non-exempt-use assets | 1c | | |
| d | Total (add lines 1a, 1b, and 1c) | 1d | | |
| е | Discount claimed for blockage or other factors | | | |
| | (explain in detail in Part VI): | | | |
| 2 | Acquisition indebtedness applicable to non-exempt-use assets | 2 | | |
| 3 | Subtract line 2 from line 1d. | 3 | | |
| 4 | Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, | | | |
| | see instructions). | 4 | | |
| _5_ | Net value of non-exempt-use assets (subtract line 4 from line 3) | 5 | | |
| _6_ | Multiply line 5 by 0.035. | 6 | | |
| _7_ | Recoveries of prior-year distributions | 7 | | |
| 8 | Minimum Asset Amount (add line 7 to line 6) | 8 | | |
| Sect | ion C - Distributable Amount | | | Current Year |
| 1 | Adjusted net income for prior year (from Section A, line 8, column A) | 1 | | |
| 2 | Enter 0.85 of line 1. | 2 | | |
| 3 | Minimum asset amount for prior year (from Section B, line 8, column A) | 3 | | |
| 4 | Enter greater of line 2 or line 3. | 4 | | |
| 5 | Income tax imposed in prior year | 5 | | |
| 6 | Distributable Amount. Subtract line 5 from line 4, unless subject to | | | |
| | emergency temporary reduction (see instructions). | 6 | | |
| 7 | Check here if the current year is the organization's first as a non-functiona | .lly integrated | d Type III supporting orga | ınization (see |

Schedule A (Form 990) 2021

instructions).

Schedule A (Form 990) 2021

e Excess from 2021

Schedule B

(Form 990)

Schedule of Contributors

► Attach to Form 990 or Form 990-PF.

► Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization

Employer identification number

| | 93-1029893 | | | | | | |
|-----------------------|--|--|----------------------------|--|--|--|--|
| Organizatio | ganization type (check one): | | | | | | |
| Filers of: | lers of: Section: | | | | | | |
| Form 990 o | r 990-EZ | X 501(c)(3) (enter number) organization | | | | | |
| | | 4947(a)(1) nonexempt charitable trust not treated as a private foundation | | | | | |
| | | 527 political organization | | | | | |
| Form 990-P | F | 501(c)(3) exempt private foundation | | | | | |
| | | 4947(a)(1) nonexempt charitable trust treated as a private foundation | | | | | |
| | | 501(c)(3) taxable private foundation | | | | | |
| Note: Only General Ru | Check if your organization is covered by the General Rule or a Special Rule . Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions. General Rule For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or | | | | | | |
| • | | one contributor. Complete Parts I and II. See instructions for determining a contributor's | total contributions. | | | | |
| Special Rul | les | | | | | | |
| se | ctions 509(a)(1) a ntributor, during | n described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support te and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Foline 1. Complete Parts I and II. | that received from any one | | | | |
| co lite | ntributor, during erary, or educatio | n described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from ar the year, total contributions of more than \$1,000 exclusively for religious, charitable, scie anal purposes, or for the prevention of cruelty to children or animals. Complete Parts I (en) instead of the contributor name and address), II, and III. | entific, | | | | |
| ye. is (pu | For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions totaling \$5,000 or more during the year \ \bigsim \frac{1}{2} \int \frac{1} | | | | | | |
| answer "No | religious, charitable, etc., contributions totaling \$5,000 or more during the year tion: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990), but it must wer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify it doesn't meet the filing requirements of Schedule B (Form 990). | | | | | | |

LHA For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

Schedule B (Form 990) (2021)

Dogg 2

Name of organization Employer identification number

| HEAT | OREGON |
|------|--------|
|------|--------|

93-1029893

| Part I | Contributors (see instructions). Use duplicate copies of Part I if additional | I space is needed. | |
|------------|---|----------------------------|--|
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 1 | | \$\$ | Person X Payroll |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 2 | | \$160,818. | Person X Payroll |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 3 | | \$ | Person X Payroll |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 4 | | \$\$ | Person X Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 5 | | \$62,500. | Person X Payroll |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| | | \$ | Person Payroll Oncash Complete Part II for noncash contributions.) |

Page 3

Name of organization Employer identification number

HEAT OREGON

93-1029893

| art II | Noncash Property (see instructions). Use duplicate copies of Property | art ii it additional space is needed. | T |
|------------------------------|---|---|---------------------------|
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | DONATION ENVELOPES | | |
| 1 | | | |
| | | sss | 06/30/22 |
| (a) No. rom | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| Part I | | (OCC INSTITUTION) | |
| 2 | DONATION ENVELOPES | | |
| | | \s11,150. | _06/30/22 |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | | | |
| | | | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | | | |
| | | | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | | _ | |
| | | \ \$ | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| · · | | | |
| | | \$ | |
| | | Ψ | Schedule B (Form 990) (2) |

Page 4

Employer identification number

Name of organization

HEAT OREGON 93-1029893 Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this info. once.) Use duplicate copies of Part III if additional space is needed. (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

Supplemental Financial Statements

► Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Inspection

HEAT OREGON

Employer identification number 93-1029893

| Par | rt I | Organizations Maintaining Donor Advised | d Funds or Other Similar Funds or A | Accounts. Complete if the |
|-----|-------------|--|--|---------------------------------|
| | | organization answered "Yes" on Form 990, Part IV, line | e 6. | |
| | | | (a) Donor advised funds | (b) Funds and other accounts |
| 1 | Total no | umber at end of year | | |
| 2 | | ate value of contributions to (during year) | | |
| 3 | Aggreg | ate value of grants from (during year) | | |
| 4 | Aggreg | ate value at end of year | | |
| 5 | Did the | organization inform all donors and donor advisors in w | vriting that the assets held in donor advised fur | nds |
| | are the | organization's property, subject to the organization's e | exclusive legal control? | Yes No |
| 6 | Did the | organization inform all grantees, donors, and donor ac | dvisors in writing that grant funds can be used | only |
| | for cha | ritable purposes and not for the benefit of the donor or | donor advisor, or for any other purpose confe | rring |
| _ | | | | |
| Par | rt II | Conservation Easements. Complete if the org | ganization answered "Yes" on Form 990, Part I | V, line 7. |
| 1 | Purpos | e(s) of conservation easements held by the organization | on (check all that apply). | |
| | L P | reservation of land for public use (for example, recreat | tion or education) Preservation of a his | torically important land area |
| | ⊢ P | rotection of natural habitat | Preservation of a cer | tified historic structure |
| | | reservation of open space | | |
| 2 | - | ete lines 2a through 2d if the organization held a qualifi | ied conservation contribution in the form of a c | |
| | • | the tax year. | | Held at the End of the Tax Year |
| а | | umber of conservation easements | | 2a |
| b | | | | |
| С | | r of conservation easements on a certified historic stru | | 2c |
| d | | r of conservation easements included in (c) acquired a | | |
| • | | the National Register | | 2d |
| 3 | _ | r of conservation easements modified, transferred, rele | eased, extinguished, or terminated by the orgai | nization during the tax |
| | year - | | amount in Incontrol N | |
| 4 | | r of states where property subject to conservation eas | | |
| 5 | | ne organization have a written policy regarding the perins, and enforcement of the conservation easements it | | Yes No |
| 6 | | nd volunteer hours devoted to monitoring, inspecting, h | | |
| Ü | otan ar | ia volunteer flours devoted to florintoring, inspecting, i | nariding of violations, and emoreing conservat | ion casements during the year |
| 7 | Amoun | t of expenses incurred in monitoring, inspecting, hand | ling of violations, and enforcing conservation e | asements during the year |
| • | ▶ \$ | t of expenses meaned in monitoring, inspecting, mana- | ing of violations, and children goods vation o | ascribing the year |
| 8 | _ | ach conservation easement reported on line 2(d) above | e satisfy the requirements of section 170(h)(4)(F | 3)(i) |
| | | ction 170(h)(4)(B)(ii)? | | |
| 9 | | XIII, describe how the organization reports conservation | | |
| | | e sheet, and include, if applicable, the text of the footn | • | |
| | | ation's accounting for conservation easements. | • | |
| Pai | rt III | Organizations Maintaining Collections of | Art, Historical Treasures, or Other | Similar Assets. |
| | | Complete if the organization answered "Yes" on Form | 990, Part IV, line 8. | |
| 1a | If the o | rganization elected, as permitted under FASB ASC 958 | 8, not to report in its revenue statement and ba | alance sheet works |
| | of art, h | nistorical treasures, or other similar assets held for pub | lic exhibition, education, or research in furthera | ance of public |
| | service | , provide in Part XIII the text of the footnote to its finan | cial statements that describes these items. | |
| b | If the o | rganization elected, as permitted under FASB ASC 958 | 8, to report in its revenue statement and baland | ce sheet works of |
| | art, hist | orical treasures, or other similar assets held for public | exhibition, education, or research in furtherand | ce of public service, |
| | provide | the following amounts relating to these items: | | |
| | (i) Rev | venue included on Form 990, Part VIII, line 1 | | • \$ |
| | (ii) Ass | sets included in Form 990, Part X | | • \$ |
| 2 | If the o | rganization received or held works of art, historical trea | asures, or other similar assets for financial gain | , provide |
| | | owing amounts required to be reported under FASB AS | _ | |
| | | e included on Form 990, Part VIII, line 1 | | |
| | | | | |
| LHA | For Pa | perwork Reduction Act Notice, see the Instructions | for Form 990. | Schedule D (Form 990) 2021 |

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

| Description of property | (a) Cost or other basis (investment) | (b) Cost or other basis (other) | (c) Accumulated depreciation | (d) Book value |
|---|--------------------------------------|---------------------------------|------------------------------|----------------|
| 1a Land | , | , | | |
| b Buildings | | | | |
| c Leasehold improvements | | | | |
| d Equipment | | 68,291. | 62,521. | 5,770. |
| e Other | | 32,800. | 32,800. | 0. |
| Total, Add lines 1a through 1e. (Column (d) must equa | J Form 990 Part V colum | an (P) line 10c) | | 5.770. |

Schedule D (Form 990) 2021

| Schedule D (Form 990) 2021 HEAT OREGON | | 93 | -1029893 Page |
|--|----------------------------|---|------------------------|
| Part VII Investments - Other Securities. | | | · ago |
| Complete if the organization answered "Yes" of | on Form 990, Part IV, line | 11b. See Form 990, Part X, line 12. | |
| (a) Description of security or category (including name of security) | (b) Book value | (c) Method of valuation: Cost or end | d-of-year market value |
| (1) Financial derivatives | | | · · · |
| (2) Closely held equity interests | | | |
| (3) Other | | | |
| (A) | | | |
| (B) | | | |
| (C) | | | |
| (D) | | | |
| (E) | | | |
| (F) | | | |
| (G) | | | |
| (H) | | | |
| Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.) | | | |
| Part VIII Investments - Program Related. | | | |
| Complete if the organization answered "Yes" of | on Form 990. Part IV. line | 11c. See Form 990. Part X. line 13. | |
| (a) Description of investment | (b) Book value | (c) Method of valuation: Cost or end | d-of-vear market value |
| (1) | (-, | (-, | <u> ,</u> |
| (2) | | | |
| (3) | | | |
| (4) | | | |
| (5) | | | |
| (6) | | | |
| (7) | | | |
| | | <u> </u> | |
| (9) | | <u> </u> | |
| Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) | | | |
| Part IX Other Assets. | | | |
| Complete if the organization answered "Yes" of | on Form 990. Part IV. line | 11d. See Form 990. Part X. line 15. | |
| | Description | | (b) Book value |
| (1) | | | (-, |
| (2) | | | |
| (3) | | | |
| (4) | | | |
| (5) | | | |
| (6) | | | |
| (7) | | | |
| (8) | | | |
| (9) | | | |
| Total. (Column (b) must equal Form 990, Part X, col. (B) line | 15) | | |
| Part X Other Liabilities. | 10.) | | |
| Complete if the organization answered "Yes" of | on Form 990. Part IV. line | 11e or 11f. See Form 990. Part X. line 25 | i. |
| 1. (a) Description of liability | | , | (b) Book value |
| (1) Federal income taxes | | | (-, |
| (2) | | | † |
| (3) | | | † |
| (4) | | | † |
| (5) | | | + |
| (6) | | | 1 |
| (7) | | | |
| \-\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ | | | |

Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the X organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII

Schedule D (Form 990) 2021

(8)

Schedule D (Form 990) 2021

SCHEDULE G (Form 990)

Department of the Treasury Internal Revenue Service

b

С

In-person solicitations

(i) Name and address of individual

or entity (fundraiser)

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

(iii) Did fundraiser have custody or control of contributions?

Yes No (iv) Gross receipts

from activity

OMB No. 1545-0047

Open to Public Inspection

No

(vi) Amount paid

to (or retained by)

organization

(v) Amount paid

to (or retained by)

fundraiser

listed in col. (i)

Name of the organization HEAT OREGON Part I

2 a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees, or

(ii) Activity

Employer identification number 93-1029893 Fundraising Activities. Complete if the organization answered "Yes" on Form 990, Part IV, line 17. Form 990-EZ filers are not required to complete this part. 1 Indicate whether the organization raised funds through any of the following activities. Check all that apply. Mail solicitations Solicitation of non-government grants Internet and email solicitations Solicitation of government grants Phone solicitations Special fundraising events g

key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? Yes b If "Yes," list the 10 highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization.

| Total | | | • | | | |
|--|--|--------|----------|----------------------|-----------------------|------------|
| 3 List all states in which the organization or licensing. | n is registered or licensed to solicit o | ontrib | utions | or has been notified | it is exempt from req | gistration |
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LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule G (Form 990) 2021

| Pa | rt I | | | | | | |
|-----------------|--------|---|--|----------|------------------------------------|---|--|
| | | of fundraising event contributions and gro | | | | | eipts greater than \$5,000. |
| | | | (a) Event #1 VIRTUAL | (b) | Event #2 | (c) Other events NONE | (d) Total events (add col. (a) through |
| | | | (event type) | (ev | ent type) | (total number) | col. (c)) |
| Jue | | | (= = = = = = = = = = = = = = = = = = = | (| | (************************************** | |
| Revenue | 1 | Gross receipts | 63,232. | | | | 63,232. |
| Œ | 2 | Less: Contributions | 35,100. | | | | 35,100. |
| | 3 | Gross income (line 1 minus line 2) | 28,132. | | | | 28,132. |
| | 4 | Cash prizes | | | | | |
| | 7 | Oash ph2c3 | | | | | |
| S | 5 | Noncash prizes | | | | | |
| bense | 6 | Rent/facility costs | | | | | |
| Direct Expenses | 7 | Food and beverages | | | | | |
| ₫ | | Entortainment | 350. | | | | 350. |
| | 8 9 | Entertainment Other direct expenses | 10,000. | | | | 10,000. |
| | 10 | Direct expense summary. Add lines 4 through | | | | | 10,350. |
| | | Net income summary. Subtract line 10 from li | ne 3, column (d) | | | | 17,782. |
| Pa | rt I | | answered "Yes" on Form | 990, Par | t IV, line 19, or r | reported more than | |
| | | \$15,000 on Form 990-EZ, line 6a. | Ι | () D. | II tob o finatout | | (N Tatal manais a facilit |
| Revenue | | | (a) Bingo | | II tabs/instant ogressive bingo | (c) Other gaming | (d) Total gaming (add col. (a) through col. (c)) |
| Reve | | | | | | | |
| | 1 | Gross revenue | | - | | | |
| ses | 2 | Cash prizes | | | | | |
| irect Expenses | 3 | Noncash prizes | | | | | |
| Direct E | 4 | Rent/facility costs | | | | | |
| _ | 5 | Other direct expenses | | | | | |
| | | Web web and all an | Yes % | | s % | | % |
| | | Volunteer labor | No | No | | No | |
| | 7 | Direct expense summary. Add lines 2 through | ı 5 in column (d) | | | | - |
| | 8 | Net gaming income summary. Subtract line 7 | from line 1, column (d) | | |) | <u> </u> |
| _ | | | -4 | | | | |
| | | ter the state(s) in which the organization condu he organization licensed to conduct gaming ac | | states? | | | Yes No |
| | | No," explain: | | | | | |
| | | | | | | | |
| | | ere any of the organization's gaming licenses re Yes," explain: | | | | /ear? | Yes No |
| | _ | | | | | | |
| 13208 | 32 10 | -21-21 | | | | Sc | hedule G (Form 990) 2021 |

| Sch | edule G (Form 990) 2021 HEAT OREGON | <u>93-10</u> | 129893 | Page 3 |
|-----|--|--------------|---------------|-------------|
| 11 | Does the organization conduct gaming activities with nonmembers? | | Yes | No |
| 12 | Is the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other entity formed | | | |
| | to administer charitable gaming? | | Yes | ☐ No |
| 13 | Indicate the percentage of gaming activity conducted in: | | | |
| á | a The organization's facility | | 13a | % |
| | An outside facility | | 13b | % |
| | Enter the name and address of the person who prepares the organization's gaming/special events books and records | | • | |
| | | | | |
| | Name | | | |
| | | | | |
| | Address | | | |
| | | | | |
| 15a | a Does the organization have a contract with a third party from whom the organization receives gaming revenue? | | Yes | No |
| | | | | |
| k | o If "Yes," enter the amount of gaming revenue received by the organization > \$ and the amou | ınt | | |
| | of gaming revenue retained by the third party ▶\$ | | | |
| C | If "Yes," enter name and address of the third party: | | | |
| | | | | |
| | Name | | | |
| | | | | |
| | Address | | | |
| | | | | |
| 16 | Gaming manager information: | | | |
| | | | | |
| | Name | | | |
| | | | | |
| | Gaming manager compensation > \$ | | | |
| | | | | |
| | Description of services provided | | | |
| | | | | |
| | | | | |
| | | | | |
| | Director/officer Employee Independent contractor | | | |
| | | | | |
| 17 | Mandatory distributions: | | | |
| | Is the organization required under state law to make charitable distributions from the gaming proceeds to | | | |
| | retain the state gaming license? | | Yes | ☐ No |
| ŀ | • Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in | the | | |
| | organization's own exempt activities during the tax year > \$ | | | |
| Pa | irt IV Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v); a | and Part | III. lines 9. | 9b. 10b. |
| | 15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions. | | ,, | 0.0, 1.0.0, |
| _ | ios, ros, ro, and rrs, as approach rice provide any additional information coemicination. | | | |
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| Schedule G | (Form 990) HEAT OREGON | 93-1029893 Page 4 |
|------------|---|-------------------|
| Part IV | (Form 990) HEAT OREGON Supplemental Information (continued) | |
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SCHEDULE I (Form 990)

Department of the Treasury Internal Revenue Service

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

2021 Open to Public

OMB No. 1545-0047

► Attach to Form 990.

å **Employer identification number** Schedule I (Form 990) 2021 93-1029893 Inspection (h) Purpose of grant or assistance X Yes Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection (g) Description of noncash assistance (f) Method of valuation (book, FMV, appraisal, other) ▶ Go to www.irs.gov/Form990 for the latest information. (e) Amount of assistance Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. recipient that received more than \$5,000. Part II can be duplicated if additional space is needed. (d) Amount of cash grant Enter total number of section 501(c)(3) and government organizations listed in the line 1 table (c) IRC section (if applicable) LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990. Enter total number of other organizations listed in the line 1 table General Information on Grants and Assistance (b) EIN criteria used to award the grants or assistance? HEAT OREGON 1 (a) Name and address of organization or government Name of the organization Part I Part II

Part III

Page 2

(f) Description of noncash assistance (e) Method of valuation (book, FMV, appraisal, other) PARTNER AGENCIES REPORT THEIR CUSTOMER COMMITMENTS (FUNDS COMMITTED) USING THE CUSTOMER Supplemental Information. Provide the information required in Part I, line 2; Part III, column (b); and any other additional information FUND'S TWICE A MONTH THOSE (d) Amount of non-cash assistance 。 OF THE USE OF GRANT FUNDS OREGON ENERGY ON BEHALF 488,851 (c) Amount of cash grant COMMITMENTS ARE RECONCILED AND PAYMENTS ARE MADE THE COMMITMENTS ARE MADE. 1356 (b) Number of recipients TO THE APPROPRIATE UTILITY (a) Type of grant or assistance PROCEDURE FOR MONITORING AN ONLINE PORTAL AS 2 LINE ENERGY ASSISTANCE PART I, Part IV

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

➤ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

➤ Attach to Form 990.

Open to Public

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury
Internal Revenue Service

Name of the organization

► Go to www.irs.gov/Form990 for instructions and the latest information.

HEAT OREGON

Part I Questions Regarding Compensation

Employer identification number 93-1029893

| | | | Yes | No | | | | |
|------------|--|----|-----|----|--|--|--|--|
| 1 a | Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, | | | | | | | |
| | Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. | | | | | | | |
| | First-class or charter travel Housing allowance or residence for personal use | | | | | | | |
| | Travel for companions Payments for business use of personal residence | | | | | | | |
| | Tax indemnification and gross-up payments Health or social club dues or initiation fees | | | | | | | |
| | Discretionary spending account Personal services (such as maid, chauffeur, chef) | | | | | | | |
| | | | | | | | | |
| b | If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or | | | | | | | |
| | reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain | 1b | | | | | | |
| 2 | Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, | | | | | | | |
| | trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a? | | | | | | | |
| | | | | | | | | |
| 3 | Indicate which, if any, of the following the organization used to establish the compensation of the organization's | | | | | | | |
| | CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to | | | | | | | |
| | establish compensation of the CEO/Executive Director, but explain in Part III. | | | | | | | |
| | Compensation committee Written employment contract | | | | | | | |
| | Independent compensation consultant X Compensation survey or study | | | | | | | |
| | Form 990 of other organizations X Approval by the board or compensation committee | | | | | | | |
| | | | | | | | | |
| 4 | During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing | | | | | | | |
| | organization or a related organization: | | | | | | | |
| а | Receive a severance payment or change-of-control payment? | 4a | | Х | | | | |
| | Participate in or receive payment from a supplemental nonqualified retirement plan? | 4b | | Х | | | | |
| | Participate in or receive payment from an equity-based compensation arrangement? | 4c | | Х | | | | |
| _ | If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III. | | | | | | | |
| | | | | | | | | |
| | Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. | | | | | | | |
| 5 | For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation | | | | | | | |
| | contingent on the revenues of: | | | | | | | |
| а | The organization? | 5a | | X | | | | |
| | Any related organization? | 5b | | Х | | | | |
| | If "Yes" on line 5a or 5b, describe in Part III. | | | | | | | |
| 6 | For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation | | | | | | | |
| | contingent on the net earnings of: | | | | | | | |
| а | The organization? | 6a | | Х | | | | |
| | Any related organization? | 6b | | Х | | | | |
| | If "Yes" on line 6a or 6b, describe in Part III. | | | | | | | |
| 7 | For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments | | | | | | | |
| | not described on lines 5 and 6? If "Yes," describe in Part III | 7 | | Х | | | | |
| 8 | Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the | | | | | | | |
| | initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III | 8 | | X | | | | |
| 9 | If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in | | | | | | | |
| | Regulations section 53 (4958-6/c)? | 9 | | | | | | |

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2021

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

| | | (B) Breakdown of W-2 and/or 1099-MISC and/or 1099-NEC compensation | -2 and/or 1099-MISC compensation | and/or 1099-NEC | (C) Retirement and other deferred | (D) Nontaxable benefits | (E) Total of columns (B)(i)-(D) | (F) Compensation in column (B) |
|--|---------------|--|-------------------------------------|-------------------------------------|-----------------------------------|-------------------------|---------------------------------|---|
| (A) Name and Title | | (i) Base compensation | (ii) Bonus & incentive compensation | (iii) Other reportable compensation | compensation | | | reported as deferred on prior Form 990 |
| (1) JESSE B. ALLBRITTON EXECUTIVE DIRECTOR | € € | 165,032 | 9,500. | 0.0 | 9,590 | 0 | 184,122. | 0 |
| | € | | • | | | | | |
| | (<u>ii</u>) | | | | | | | |
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| | | | | | | | | | |

SCHEDULE O (Form 990)

Department of the Treasury

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or Form 990-EZ.

▶ Go to www.irs.gov/Form990 for the latest information.

2021
Open to Public Inspection

Internal Revenue Service

Name of the organization

HEAT OREGON

Employer identification number 93-1029893

FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS:

OREGON ENERGY FUND'S CURRENT POLICY IS TO COLLECT FUNDS IN ONE FISCAL

YEAR AND RELEASE THEM FOR USE IN THE NEXT FISCAL YEAR, CALLED "SECOND

YEAR FUNDING." THE POLICY HAS BEEN LARGELY APPLIED TO SPENDING OF

RESTRICTED FUNDS DEDICATED TO ENERGY ASSISTANCE.

THE RESULTS OF THE CURRENT YEAR ACTIVITY CAN BE FOUND ON THE FORM 990,

LINE 19. IT MAY APPEAR THAT HEAT OREGON IS SPENDING MORE THAN IT

RAISES, BUT IN FACT ALL PROGRAM EXPENSES FROM LINE 13 ARE USING FUNDS

RAISED IN PRIOR YEARS.

FORM 990, PART VI, SECTION B, LINE 11B:

ONCE THE DRAFT 990 HAS BEEN COMPLETED BY THE CPA, OREGON ENERGY FUND STAFF
REVIEWS AND COMPARES THE DRAFT 990 TO THE FINANCIAL STATEMENTS AND OTHER
SUPPORTING DOCUMENTS. ONCE THIS PROCESS IS COMPLETE, THE DRAFT 990 IS
FORWARDED ON TO BOARD MEMBERS FOR THEIR REVIEW AND COMMENTS BEFORE OREGON
ENERGY FUND STAFF NOTIFIES THE CPA FIRM THAT IT IS READY FOR FILING.

FORM 990, PART VI, SECTION B, LINE 12C:

OREGON ENERGY FUND PROVIDES CONFLICT OF INTEREST DOCUMENT ANNUALLY TO ITS

BOARD AND KEY EMPLOYEES FOR COMPLETION. THE DOCUMENT IS THEN KEPT ON FILE

BY OREGON ENERGY FUND.

FORM 990, PART VI, SECTION B, LINE 15A:

THE ORGANIZATION USES AN OUTSIDE SALARY SURVEY. BEFORE THE EXECUTIVE

DIRECTOR WAS INITIALLY HIRED AN EXECUTIVE MEETING IS HELD ANNUALLY WITHOUT

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990) 2021

| Schedule O (Form 990) 2021 | | Page 2 |
|--|------------------------------------|--------|
| Name of the organization HEAT OREGON | Employer identification 93-1029893 | number |
| THE EXECUTIVE DIRECTOR PRESENT. IN THIS MEETING THE COMMIT | TEE EVALUATES | THE |
| EXECUTIVE DIRECTORS PERFORMANCE. THE SALARY IS THEN PRESEN | TED TO THE | |
| EXCEUTIVE DIRECTOR AT LATER DATE. | | |
| FORM 990, PART VI, SECTION C, LINE 19: | | |
| THESE DOCUMENTS ARE MADE AVAILABLE WHEN REQUESTED, DELIVER | Y OF WHICH IS | |
| DETERMINED BY THE MOST EXPEDITIOUS METHOD OF CONVEYANCE. | | |
| PART XII, LINE 2C: | | |
| THE PROCESS HAS NOT CHANGED FROM THE PRIOR YEAR. | | |
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